# Lightsource bp goes a step further in implementing sustainability in its supply chain with Achilles

<u>Lightsource bp</u> is one of the world's leaders in the development and management of solar energy projects. With a strong commitment to decarbonisation and energy transition, the company collaborates with retailers, corporate clients, local communities, and governments to help meet the growing demand for affordable, reliable, and sustainable energy.

## The Challenge

Before working with Achilles, Lightsource bp did not have enough visibility regarding ESG (Environmental, Social, and Governance) risks in its supply chain and lacked understanding of the maturity level of its suppliers. "We did not have enough visibility on the risks in our supply chain related to ESG," explains Mar Bernal, Global Sustainability Supply Chain Manager at Lightsource bp. The need was clear: to obtain accurate data and help suppliers develop to implement an effective and measurable due diligence process. The main concern was ensuring that their operations not only complied with regulatory standards but also promoted ethical and responsible business practices.

# **ESG Improvement Strategy**

In its effort to assess and improve the sustainability and responsibility of its supply chain, Lightsource bp implemented a due diligence process aligned with the OECD's six-step model, working closely with Achilles. This collaboration includes a remote ESG pre-assessment of suppliers through a questionnaire, but it goes beyond these findings. The process also includes on-site audits of strategic suppliers to verify their maturity in implementing ESG policies and processes, and establishes improvement plans when necessary. Achilles successfully met Lightsource bp's demanding needs, as Mar notes: "I think one of the strengths is that, besides the human quality within your organisation, your process is comprehensive, covering everything from planning to closing and tracking non-conformities."

### Implementation Results

After a period of due diligence implementation, the significant impact of the on-site ESG audits on Lightsource bp's supply chain performance is already evident. The most relevant results in the last year include:

- Improvement in supplier ESG scoring from 58% to 83%.
- Increase in suppliers with active due diligence processes in their supply chains from 20% to 84%.
- Increase in suppliers with carbon footprint reduction plans from 72% to 84%.

### What's Next?

Lightsource bp has set clear and ambitious goals. The company seeks to better understand risks beyond level 1, identify suppliers they want to work with, and ensure that 100% of their critical suppliers are audited. Furthermore, as Mar emphasises: "We want all level 1 suppliers that are audited to have their non-conformities closed in the year of the audit."

Regarding compliance with new legislation, Mar comments: "The <u>CSDDD</u> will be developed in 2027, but the reality is that our investors and clients are already asking us for similar or even more demanding requirements. Regardless of the legislation, we want to do it as a best practice. We have worked with Achilles from the beginning to develop the cycle from risk identification to the continuous improvement process, monitoring the closure of actions and their effectiveness."

The collaboration between Lightsource bp and Achilles has been a crucial pillar in improving supply chain visibility in a model based on responsibility and sustainability. "In my opinion, the success lies in it being a collaborative initiative based on the approach that Achilles auditors have—a continuous improvement approach,

not a policing approach. Suppliers feel and appreciate that," concludes Mar. At Achilles, we are proud to support Lightsource bp, a company that fosters a culture of growth and progress among its suppliers while advancing toward a more sustainable and responsible future.

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# **Key Case Study Takeaways**



Improvement in Lightsource bp supplier ESG scoring



Increase in suppliers with carbon footprint reduction plans



Year Lightsource bp started working with Achilles